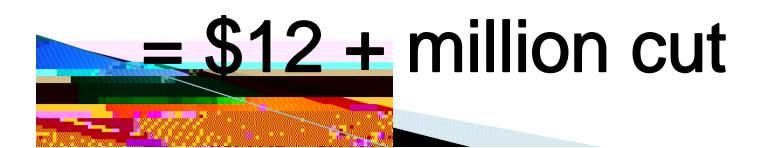


- CThe State Budget is balanced only if revenues are increased by a future event
- CEducation funding is the "hot button" for voters to approve taxes

Mid Year Triggers are once again threatened

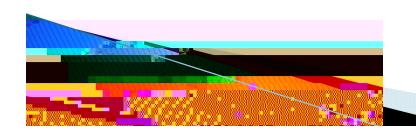
\$441- \$461 per pupil cut if taxes do not pass in November



If Mid Year Triggers are implemented the \$12 million cut to our district is equivalent to

- C16 days of school per year or ___
- C150 fewer employees or___
- District wide salary cuts of an estimated 7.5%

- Executive Summary
- State Forms
 - Uncludes all funds of the district
 - Documentation of revenue calculations
 - Criteria and Standards
- Multi-Year Projection



- The budget assumes we are in a "flat funding" model - as per State Adopted Budget
- Plans for Mid-Year Trigger are in place
 - C\$13.5 million in Special Reserves one time use
 - CThe Special Reserve is relied upon for funding in the Multi-Year projection and in the adopted budget



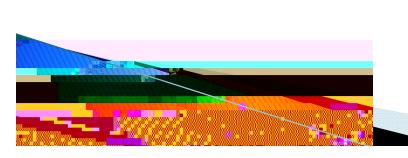
- Closing out 2011-12
- Ending Fund Balance Estimates
 - Unrestricted \$20.5 million
 - CRestricted \$21.5 million

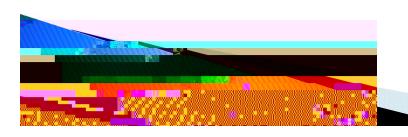
Fund balances are subject to change based upon the closing of the books

9

- K-3 Class Size Reduction is funded through the existing parcel tax at 28:1
- Adult Education funded the same as 2011-12
- School Resource Officers are funded at same level as 2011-12
- Tier III funding at \$14.5 million

- Statutory COLA 3.24%
- Deficit Factor 22.272%
- Base Revenue per pupil \$5,222
- Staffing
 - CTransitional K 28:1
 - Grades K-3 28:1
 - Grades 4-6 33:1
 - CGrades 7-12 32:1 (average class size of 38)

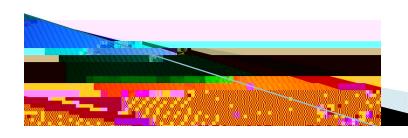


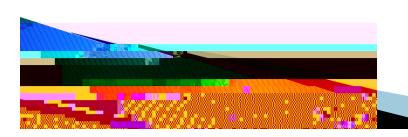


Contributions to Restricted Programs

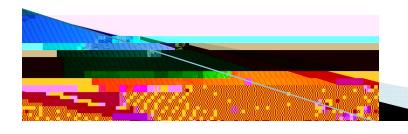


- State Cash deferrals have caused negative unrestricted cash during the past two years
 - CRestricted cash was positive to cover the fund so inter-fund borrowing was not needed
 - CThe restricted cash included one time sources such as ARRA and Ed Jobs
- General Fund cash flow for our District becomes a problem when reserves are depleted because the State owes us cash at year end, so reserves do not equal cash in the bank

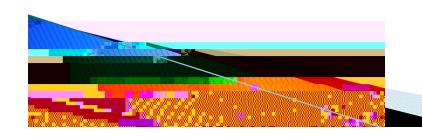




- The 2012-13 State cash deferrals will be improved if the November initiative passes
- We would still have an estimated \$17 million deferred
- Inter-fund cash borrowing will be required to cover the general fund expenses through June 2013 estimated at
 - Special Reserve Cash \$ 10 million
 - CState School Building Fund Cash \$7 million
- This temporary borrowing is paid back to funds in July of 2013



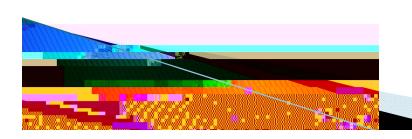
- Use of one time funding or limited term funding for unrestricted programs
 - \$14.5million in Tier III Funding
 - Special Reserve use over three years
- City of Richmond support for Grant, Olinda and Kennedy \$1.5 million



- Health and Welfare Benefits
 - C Rates for benefits continue to increase for those who retired prior to cap
- Parcel tax is a limited term funding source
 - C Final Collection occurs in 2013-14
 - C 2014-15 has no parcel tax program in the Multi Year
- State flexibility funding Legislation needed for permanent fix
 - C Tier III flexibility sunsets June 2015
 - K-3 CSR flexibility sunsets June 2014 Former funding model in place

- When current year expenditures exceed current year revenues the Board should be concerned regarding a structural deficit
- Use of one time funding such as Special Reserves or Unrestricted Fund Balance helps relieve the pressure of the structural deficit while the Board plans to close the deficit

	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>	
Revenues	\$166,638	\$169,817	\$166,852	
Expenses	172,820	176,645	179,359	
Deficit Spending	(\$6,182)	(\$6,828)	(\$12,507)	
Special Reserve Transfer	2,800	3,800	6,800	
Beginning Fund Balance	2 [(t7.94 ′	14(0)51 Tm	3)5.9i800 24/	TT12 1 Tf 0 1

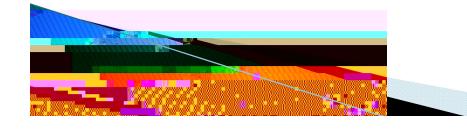


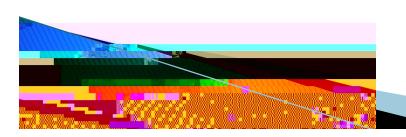
	<u>2012-13</u>	<u>2013-14</u>	<u>2014-15</u>
Revenues	\$166,638	\$169,817	166,852
Mid Year Trigger ongoing	(\$12,000)	(\$12,000)	(\$12,000)
Expenses	172,820	176,645	179,359
Deficit Spending	(\$18,182)	(\$18,828)	(\$24,507)
Special Reserve Transfer	13,500	-	-
Beginning Fund Balance	20,555	15,873	(2,955)
Use of Fund Balance	(4,682)	(18,828)	(24,507)
Ending Fund Balance	15,873	(2,955)	(27,462)
Required Reserve	8,002	not met	not met
Stores & Revolving Cash	300	300	300
Balance	\$7,571	(\$3,255)	(\$27,762)

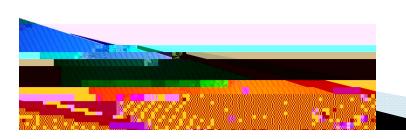


- If the November initiative does not pass the District will have to use Special Reserve funds for operations
- Improvement to the State deferral program would be off the table
- Special Reserve cash will not be available for temporary borrowing purposes
- External borrowing may be required

If Mid Year Triggers are implemented the \$12







- Based upon current assumptions we have maintained a 3% reserve, but we have deficit spending that must be addressed
- Maintenance of Fiscal Solvency
 - CThe Board understands its responsibility to maintain a balanced budget
- When further details are available regarding the State budget 45 day period to revise budget if necessary

West Contra Costa Unified School District Website

www.wccusd.net

